

11 September 1972

Pls file IC

MEMORANDUM FOR: Deputy Director for Intelligence  
Deputy Director for Science & Technology

SUBJECT: Survey of Training Provided Intelligence Analysts

Ed-

1. The Presidential memorandum of 5 November 1971, "Organization and Management of the U.S. Foreign Intelligence Community," stated that "It seems desirable...that a determined effort be made to upgrade analysis personnel and analysis methods." In response, the DCI/IC/Product Review Group is conducting a community-wide survey of "Training in Analytical Methodology for Intelligence Production Analysts." The objective is to examine what is being done to train production analysts and supervisors and to apply the new analytical techniques in the production of intelligence.

2. Separate annexes to the overall survey will be devoted to the programs of CIA, DIA, and INR/State.

3. The survey to date in CIA has been limited to what has been and is being done in OTR and under its auspices. Completion of the CIA annex will require information as to what is being done within the production offices through on-the-job training or experimental projects to improve analysis methodologies, with particular attention to such techniques as network analysis, Bayesian theory, decision theory, linear programming, Delphi exercises and the like. Among other things, the PRG needs the views of knowledgeable analysts and supervisors as to the usefulness of such techniques and is seeking ideas as to what the producers themselves feel would be helpful toward solution of their analytical problems.

4. It is requested that you advise [redacted] as to points of contact within your directorate. [redacted] is the action officer for PRG on this project. I do not anticipate that the effort will require more than a few man-hours of interviews in either directorate.

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Bronson Tweedy  
D/DCI/IC